



Our Reference : ALPA Japan PZ 49-08  
11 May 2026

Dear Cpt. Diego Barrionuevo,

To the Sindicato Nacional dos Aeronautas (SNA),

On behalf of the 5,000 pilot members of ALPA Japan, I would like to extend to you and your members our support for your efforts to reaching a resolution that is fair and equitable for the pilots as significant stakeholders in the airline.

I will be advising our pilots of your bargaining difficulties and I do hope that you will achieve a quick and successful resolution. If it fails to appreciate the value of your pilots as professionals, I offer you the support of ALPA Japan and any appropriate resources to accomplish this goal.

In the meantime, if there is any particular assistance you need, please do not hesitate to contact me.

In solidarity,

馬場嘉浩

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ALPA Japan

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